Disclaimer: All financial information has been prepared in accordance with generally accepted accounting principles in Japan. This document is a partial English translation of the Japanese Financial Statements disclosed at the Tokyo Stock Exchange on July 15, 2025 presented solely for the convenience of non-Japanese speaking users. If there is any discrepancy between the translation and the Japanese original, the latter shall prevail.

# Consolidated Financial Results for Fiscal Year Ended May 31, 2025 [Japanese GAAP]



July 15, 2025

Company name: JDC CORPORATION Stock exchange listing: Tokyo Stock Exchange

Code number: 1887

URL: https://www.n-kokudo.co.jp/

Representative: Isao Hayashi, Representative Director and President

Contact: Hironori Otoishi, Deputy Director of Sustainability Management Headquarters and General Manager of

Accounting Department

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Scheduled date of Annual General Meeting of Shareholders: August 26, 2025

Scheduled date of filing annual securities report: August 22, 2025 Scheduled date of commencing dividend payments: August 27, 2025

Availability of supplementary briefing material on annual financial results: Available

Schedule of annual financial results briefing session: Scheduled (The session will be held live through the Internet on

July 15, 2025, and the video clip will be available on JDC

CORPORATION's website later.)

(Amounts of less than one million yen are rounded down.)

#### 1. Consolidated Financial Results for Fiscal Year Ended May 31, 2025 (June 1, 2024 to May 31, 2025)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

|                   | Net Sales   |        | Operating Profit |   | Ordinary Profit |   | Profit Attributable to<br>Owners of Parent |   |
|-------------------|-------------|--------|------------------|---|-----------------|---|--|---|
| Fiscal year ended | Million yen | %      | Million yen      | % | Million yen     | % | Million yen                                | % |
| May 31, 2025      | 123,349     | (9.1)  | 2,318            | _ | 1,945           | _ | 1,332                                      | _ |
| May 31, 2024      | 135,701     | (12.0) | (9,404)          | _ | (9,343)         | _ | (7,191)                                    | _ |

(Note) Comprehensive income: Fiscal year ended May 31, 2025: ¥1,486 million [-%] Fiscal year ended May 31, 2024: ¥(7,356) million [-%]

|                   | Net Income per Share | Diluted Net<br>Income per Share | Return on Equity | Ordinary Profit to Total Assets | Operating Profit to Net Sales |
|-------------------|----------------------|---------------------------------|------------------|---------------------------------|-------------------------------|
| Fiscal year ended | Yen                  | Yen                             | %                | %                               | %                             |
| May 31, 2025      | 16.62                | 16.61                           | 2.0              | 1.4                             | 1.9                           |
| May 31, 2024      | (86.21)              | _                               | (9.8)            | (6.1)                           | (6.9)                         |

(Reference) Share of profit of entities accounted for using equity method:

Fiscal year ended May 31, 2025: \(\frac{1}{4}(11)\) million Fiscal year ended May 31, 2024: \(\frac{1}{4}592\) million

(Note) Diluted net income per share for the fiscal year ended May 31, 2024 is not stated as net loss per share was recorded, although potential shares exist.

#### (2) Consolidated Financial Position

|                    | Total Assets | Net Assets  | Equity Ratio | Net Assets per Share |
|--------------------|--------------|-------------|--------------|----------------------|
|                    | Million yen  | Million yen | %            | Yen                  |
| As of May 31, 2025 | 140,649      | 66,429      | 47.1         | 831.37               |
| As of May 31, 2024 | 145,677      | 68,591      | 47.0         | 819.47               |

(Reference) Equity: As of May 31, 2025: ¥66,220 million As of May 31, 2024: ¥68,442 million

#### (3) Consolidated Cash Flows

| (3) Componidated Co | S) Consonance Cush Tions |                      |                      |                           |  |  |  |  |  |
|---------------------|--------------------------|----------------------|----------------------|---------------------------|--|--|--|--|--|
|                     | Cash Flows from          | Cash Flows from      |                      | Cash and Cash Equivalents |  |  |  |  |  |
|                     | Operating Activities     | Investing Activities | Financing Activities | at End of Period          |  |  |  |  |  |
| Fiscal year ended   | Million yen              | Million yen          | Million yen          | Million yen               |  |  |  |  |  |
| May 31, 2025        | 3,793                    | (3,876)              | (3,788)              | 18,136                    |  |  |  |  |  |
| May 31, 2024        | (1,263)                  | 1,471                | (2,092)              | 21,947                    |  |  |  |  |  |

#### 2. Dividends

|  |           | Annu      | al dividends | Total    | Payout | Dividends   |                         |                              |
|--|-----------|-----------|--------------|----------|--------|-------------|-------------------------|------------------------------|
|  | End of 1Q | End of 2Q | End of 3Q    | Year-end | Total  | dividends   | ratio<br>(consolidated) | to net assets (consolidated) |
| Fiscal year ended                                | Yen       | Yen       | Yen          | Yen      | Yen    | Million yen | %                       | %                            |
| May 31, 2024                                     | _         | 10.00     | _            | 12.00    | 22.00  | 1,855       | _                       | 2.5                          |
| May 31, 2025                                     | -         | 10.00     | _            | 12.00    | 22.00  | 1,768       | 132.4                   | 2.7                          |
| Fiscal year ending<br>May 31, 2026<br>(Forecast) | ı         | 10.00     |              | 12.00    | 22.00  |             | 91.7                    |                              |

(Note) Annual dividends for fiscal year ended May 31, 2024: ¥20.00 ordinary dividends and ¥2.00 special dividends Annual dividends for fiscal year ended May 31, 2025: ¥20.00 ordinary dividends and ¥2.00 special dividends Annual dividends for fiscal year ending May 31, 2026 (Forecast): ¥20.00 ordinary dividends and ¥2.00 special dividends

#### 3. Forecast of Consolidated Financial Results for Fiscal Year Ending May 31, 2026 (June 1, 2025 to May 31, 2026)

(% indicates changes from the previous corresponding period.)

|           | (70 mareures en |     |                            |      |                 |      |                     | 1005 00 | responding period.) |
|-----------|-----------------|-----|----------------------------|------|-----------------|------|---------------------|---------|---------------------|
|           | Net Sales       |     | Net Sales Operating Profit |      | Ordinary Profit |      | Profit Attributable |         | Net Income          |
|           |                 |     |                            |      |                 |      | to Owners of Parent |         | per Share           |
|           | Million yen     | %   | Million yen                | %    | Million yen     | %    | Million yen         | %       | Yen                 |
| Full year | 131,000         | 6.2 | 3,500                      | 51.0 | 2,900           | 49.1 | 2,000               | 50.0    | 24.00-              |

#### \* Notes:

- (1) Significant changes in the scope of consolidation during fiscal year under review: Yes Newly included: 3 companies (JDC Green Energy, LLC, Silent partnership operated by Taro Solar Power Generation LLC as proprietor and Silent partnership operated by Yuri Fushimi LLC)
- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
  - 1) Changes in accounting policies due to the revision of accounting standards: No
  - 2) Changes in accounting policies other than 1): No
  - 3) Changes in accounting estimates: No
  - 4) Retrospective restatement: No
- (3) Total number of issued shares (common shares)
  - 1) Total number of issued shares at the end of the period (including treasury stock):

May 31, 2025: 89,255,000 shares May 31, 2024: 93,255,000 shares

2) Total number of treasury shares at the end of the period:

May 31, 2025: 9,602,346 shares May 31, 2024: 9,735,146 shares

3) Average number of shares during the period:

Fiscal year ended May 31, 2025: 80,196,711 shares Fiscal year ended May 31, 2024: 83,403,530 shares

(Notes) The total number of treasury shares at the end of the period includes shares owned by Custody Bank of Japan, Ltd. (trust account E) as trust property of the Board Benefit Trust (J-ESOP) (733,700 shares for the fiscal year ended May 31, 2025, and 821,900 shares for the fiscal year ended May 31, 2024). The shares of JDC Corporation owned by Custody Bank of Japan, Ltd. (trust account E) constitute the treasury shares that are deducted in the calculation of the average number of shares during the period (777,060 shares for the fiscal year ended May 31, 2025, and 870,743 shares for the fiscal year ended May 31, 2024).

#### 1. Non-consolidated Financial Results for Fiscal Year Ended May 31, 2025 (June 1, 2024 to May 31, 2025)

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

| (-)               | (           |        |                  |   |                 |   |             |   |
|-------------------|-------------|--------|------------------|---|-----------------|---|-------------|---|
|                   | Net Sales   |        | Operating Profit |   | Ordinary Profit |   | Profit      |   |
| Fiscal year ended | Million yen | %      | Million yen      | % | Million yen     | % | Million yen | % |
| May 31, 2025      | 98,123      | (14.2) | 1,861            | _ | 2,489           | _ | 2,228       | _ |
| May 31, 2024      | 114,398     | (16.0) | (10,724)         | _ | (10,706)        | _ | (8,320)     | _ |

|                   | Net Income per Share | Diluted Net Income per Share |
|-------------------|----------------------|------------------------------|
| Fiscal year ended | Yen                  | Yen                          |
| May 31, 2025      | 27.79                | 27.77                        |
| May 31, 2024      | (99.76)              | _                            |

(Note) Diluted net income per share for the fiscal year ended May 31, 2024 is not stated as net loss per share was recorded, although potential shares exist.

#### (2) Non-consolidated Financial Position

|                    | Total Assets | Net Assets  | Equity Ratio | Net Assets per Share |
|--------------------|--------------|-------------|--------------|----------------------|
|                    | Million yen  | Million yen | %            | Yen                  |
| As of May 31, 2025 | 117,913      | 60,743      | 51.5         | 762.60               |
| As of May 31, 2024 | 120,088      | 62,335      | 51.9         | 746.35               |

(Reference) Equity: As of May 31, 2025: ¥60,743 million As of May 31, 2024: ¥62,335 million

# 2. Forecast of Non-consolidated Financial Results for the Fiscal Year Ending May 31, 2026 (June 1, 2025 to May 31, 2026)

(% indicates changes from the previous corresponding period.)

|        |     | Net Sales   |     | Ordinary Profit |        | Profit Attrib |        | Net Income<br>per Share |
|--------|-----|-------------|-----|-----------------|--------|---------------|--------|-------------------------|
|        |     | Million yen | %   | Million yen     | %      | Million yen   | %      | Yen                     |
| Full y | ear | 104,000     | 6.0 | 1,900           | (23.7) | 1,300         | (41.7) | 16.00-                  |

<sup>\*</sup> These consolidated financial results are outside the scope of audit by certified public accountants or audit firms.

#### \* Explanation of the proper use of financial results forecast and other notes

The forecasts are based on certain assumptions relating to economic situations and market trends deemed reasonable as of the date of publication of this document. Actual results may differ significantly from these forecasts due to a wide range of factors.

Financial results briefing will be held live through the Internet on Tuesday, July 15, 2025, and the video clip will be available on JDC CORPORATION's website later. The briefing material used in this session will also be posted on the website immediately after the session ends.

# 1. Consolidated Financial Statements

## (1) Consolidated Balance Sheet

|   | As of May 31, 2024 | As of May 31, 2025 |
|---|--------------------|--------------------|
| ssets   |                    |                    |
| Current assets  |                    |                    |
| Cash and deposits   | 21,947             | 18,136             |
| Notes receivable, accounts receivable from completed construction contracts and other | 56,304             | 46,158             |
| Real estate for sale  | 9,530              | 15,966             |
| Solar power plants for sale   | 205                | 15,194             |
| Costs on construction contracts in progress   | 1,111              | 885                |
| Costs on development business and other   | 5,536              | 4,844              |
| Other inventories   | 696                | 1,172              |
| Advances paid   | 3,892              | 6,075              |
| Other   | 1,527              | 5,377              |
| Allowance for doubtful accounts   | (27)               | (1,202             |
| Total current assets  | 100,724            | 112,609            |
| Non-current assets  |                    |                    |
| Property, plant and equipment   |                    |                    |
| Buildings and structures  | 8,630              | 7,039              |
| Machinery, vehicles, tools, furniture and fixtures                                    | 17,825             | 7,300              |
| Land  | 5,338              | 2,878              |
| Leased assets   | 2,626              | 2,666              |
| Construction in progress  | 2,329              | 2,571              |
| Accumulated depreciation  | (9,768)            | (9,108             |
| Total property, plant and equipment   | 26,983             | 13,348             |
| Intangible assets   | 1,814              | 706                |
| Investments and other assets  |                    |                    |
| Investment securities   | 11,241             | 9,567              |
| Long-term loans receivable  | 57                 | 52                 |
| Distressed receivables  | 56                 | 56                 |
| Retirement benefit asset  | 2,202              | 2,574              |
| Deferred tax assets   | 22                 | 142                |
| Other   | 2,653              | 1,669              |
| Allowance for doubtful accounts   | (79)               | (78                |
| Total investments and other assets  | 16,154             | 13,983             |
| Total non-current assets  | 44,952             | 28,039             |
| Total assets  | 145,677            | 140,649            |

|  | As of May 31, 2024 | As of May 31, 2025 |
|--|--------------------|--------------------|
| Liabilities  |                    |                    |
| Current liabilities                                      |                    |                    |
| Notes payable, accounts payable for                      | 26,393             | 22,188             |
| construction contracts and other                         | 20,393             | 22,188             |
| Short-term borrowings                                    | 7,186              | 12,995             |
| Lease liabilities  | 219                | 236                |
| Income taxes payable                                     | 332                | 929                |
| Advances received on construction contracts in progress  | 6,174              | 9,043              |
| Advances received on development projects                | 83                 | 23                 |
| Deposits received  | 4,329              | 4,683              |
| Provision for warranties for completed                   | ,                  |                    |
| construction   | 967                | 790                |
| Provision for loss on construction contracts             | 668                | 1,031              |
| Provision for bonuses for directors (and other officers) | 38                 | 38                 |
| Other  | 6,288              | 3,665              |
| Total current liabilities                                | 52,681             | 55,627             |
| Non-current liabilities                                  | 32,001             | 33,021             |
| Long-term borrowings                                     | 21,227             | 15,610             |
| Lease liabilities  | 1,372              | 1,181              |
| Deferred tax liabilities                                 | 215                | 22                 |
| Provision for retirement benefits for directors          | 213                | 22                 |
| (and other officers)                                     | 28                 | 36                 |
| Provision for share awards                               | 419                | 374                |
| Provision for loss on litigation                         |                    | 8                  |
| Retirement benefit liability                             | 396                | 384                |
| Other  | 745                | 974                |
| Total non-current liabilities                            | 24,404             | 18,592             |
| Total liabilities  | 77,085             | 74,219             |
| Net assets   | 77,005             | , 1,21)            |
| Shareholders' equity                                     |                    |                    |
| Share capital  | 5,012              | 5,012              |
| Capital surplus  | 17,014             | 15,546             |
| Retained earnings  | 48,059             | 47,588             |
| Treasury shares  | (3,213)            | (3,628)            |
| Total shareholders' equity                               | 66,873             | 64,518             |
| Accumulated other comprehensive income                   | 00,072             | 0.,610             |
| Valuation difference on available-for-sale               |                    |                    |
| securities   | 1,600              | 1,523              |
| Deferred gains or losses on hedges                       | 0                  | 50                 |
| Remeasurements of defined benefit plans                  | (31)               | 127                |
| Total accumulated other comprehensive income             | 1,569              | 1,702              |
| Non-controlling interests                                | 148                | 208                |
| Total net assets   | 68,591             | 66,429             |
| Total liabilities and net assets                         | 145,677            | 140,649            |

#### (2) Consolidated Statements of Income and Comprehensive Income Consolidated Statement of Income

|  | For the fiscal year ended May 31, 2024 | For the fiscal year ended May 31, 2025 |
|--|--|--|
| Net sales  | <b>,</b>                               | ,                                      |
| Net sales of completed construction contracts                          | 126,395                                | 107,559                                |
| Net sales in development business and other                            | 9,305                                  | 15,789                                 |
| Total net sales  | 135,701                                | 123,349                                |
| Cost of sales  |  |  |
| Cost of sales of completed construction contracts                      | 129,758                                | 102,283                                |
| Cost of sales in development business and other                        | 6,484                                  | 8,872                                  |
| Total cost of sales  | 136,243                                | 111,155                                |
| Gross profit   |  |  |
| Gross profit (loss) on completed construction                          | (3,362)                                | 5,276                                  |
| contracts Gross profit on development business and other               | 2,821                                  | 6,916                                  |
| Gross profit (loss) total  | (541)                                  | 12,193                                 |
| Selling, general and administrative expenses                           | 8,863                                  | 9,875                                  |
|  |  |  |
| Operating profit (loss)  | (9,404)                                | 2,318                                  |
| Non-operating income Interest income                                   | 9                                      | 40                                     |
|  |  | 48                                     |
| Dividend income Share of profit of entities accounted for using        | 258                                    | 267                                    |
| equity method  | 592                                    | _                                      |
| Surrender value of insurance policies                                  | 19                                     | 2                                      |
| Compensation income  | _                                      | 99                                     |
| Gain on valuation of derivatives                                       | -                                      | 71                                     |
| Other  | 94                                     | 68                                     |
| Total non-operating income   | 973                                    | 557                                    |
| Non-operating expenses   |  |  |
| Interest expenses  | 331                                    | 359                                    |
| Interest expenses of rental payments                                   | 74                                     | 60                                     |
| Commission for commitment line   | 148                                    | 104                                    |
| Foreign exchange losses  | 18                                     | 93                                     |
| Non-deducted consumption tax   | 92                                     | 36                                     |
| Other  | 246                                    | 275                                    |
| Total non-operating expenses   | 912                                    | 930                                    |
| Ordinary profit (loss)   | (9,343)                                | 1,945                                  |
| Extraordinary income   |  |  |
| Gain on sale of non-current assets                                     | 702                                    | 69                                     |
| Gain on sale of investment securities                                  | 2,220                                  | 438                                    |
| Gain on sale of shares of subsidiaries and associates                  | 55                                     | _                                      |
| Other  | _                                      | 3                                      |
| Total extraordinary income   | 2,977                                  | 511                                    |
| Extraordinary losses  Loss on retirement or abandonment of non-current |  |  |
| assets   | 11                                     | 10                                     |
| Loss on valuation of investment securities                             | 6                                      | 199                                    |
| Impairment losses  | _                                      | 70                                     |
| Compensation for damage, etc.  | 91                                     | 8                                      |
| Other  |  | 9                                      |
| Total extraordinary losses   | 109                                    | 298                                    |
| Profit (loss) before income taxes                                      | (6,475)                                | 2,159                                  |
| Income taxes – current   | 453                                    | 1,055                                  |
| Income taxes for prior periods   | 145                                    | -                                      |
| Income taxes – deferred  | 96                                     | (250)                                  |
| Total income taxes   | 695                                    | 805                                    |
| Profit (loss)  | (7,170)                                | 1,353                                  |
| Profit attributable to non-controlling interests                       | 20                                     | 20                                     |
| Profit (loss) attributable to owners of parent                         | (7,191)                                | 1,332                                  |

## Consolidated Statement of Comprehensive Income

|  |  | (Million yen)                          |
|--|--|--|
|  | For the fiscal year ended May 31, 2024 | For the fiscal year ended May 31, 2025 |
| Profit (loss)  | (7,170)                                | 1,353                                  |
| Other comprehensive income   |  |  |
| Valuation difference on available-for-sale securities              | (490)                                  | (77)                                   |
| Deferred gains or losses on hedges                                 | 27                                     | 50                                     |
| Remeasurements of defined benefit plans, net of tax                | 277                                    | 159                                    |
| Total other comprehensive income                                   | (185)                                  | 133                                    |
| Comprehensive income   | (7,356)                                | 1,486                                  |
| Comprehensive income attributable to                               |  |  |
| Comprehensive income attributable to owners of parent              | (7,376)                                | 1,465                                  |
| Comprehensive income attributable to non-<br>controlling interests | 20                                     | 20                                     |

## (3) Consolidated Statement of Changes in Equity For the fiscal year ended May 31, 2024

|  | Shareholders' equity |                 |                   |                 |                            |  |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|--|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |  |
| Balance at beginning of period                       | 5,012                | 17,007          | 57,441            | (3,309)         | 76,152                     |  |
| Changes during period                                |                      |                 |                   |                 |                            |  |
| Dividends of surplus                                 |                      |                 | (2,190)           |                 | (2,190)                    |  |
| Loss attributable to owners of parent                |                      |                 | (7,191)           |                 | (7,191)                    |  |
| Disposal of treasury shares                          |                      | 7               |                   | 95              | 102                        |  |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                            |  |
| Total changes during period                          |                      | 7               | (9,381)           | 95              | (9,278)                    |  |
| Balance at end of period                             | 5,012                | 17,014          | 48,059            | (3,213)         | 66,873                     |  |

|  | Ac  | cumulated other of                       | comprehensive incom                           | me   |                              |                  |
|--|---|--|---|--|------------------------------|------------------|
|  | Valuation<br>difference on<br>available-for-<br>sale securities | Deferred gains<br>or losses on<br>hedges | Remeasurements<br>of defined benefit<br>plans | Total<br>accumulated<br>other<br>comprehensive<br>income | Non-controlling<br>interests | Total net assets |
| Balance at beginning of period                       | 2,068   | (27)                                     | (309)   | 1,731  | 144                          | 78,029           |
| Changes during period                                |   |  |   |  |                              |                  |
| Dividends of surplus                                 |   |  |   |  |                              | (2,190)          |
| Loss attributable to owners of parent                |   |  |   |  |                              | (7,191)          |
| Disposal of treasury shares                          |   |  |   |  |                              | 102              |
| Net changes in items other than shareholders' equity | (467)   | 27                                       | 277   | (162)  | 3                            | (159)            |
| Total changes during period                          | (467)   | 27                                       | 277   | (162)  | 3                            | (9,438)          |
| Balance at end of period                             | 1,600   | 0  | (31)  | 1,569  | 148                          | 68,591           |

# For the fiscal year ended May 31, 2025

|  | Shareholders' equity |                 |                   |                 |                            |  |  |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|--|--|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |  |  |
| Balance at beginning of period                       | 5,012                | 17,014          | 48,059            | (3,213)         | 66,873                     |  |  |
| Changes during period                                |                      |                 |                   |                 |                            |  |  |
| Dividends of surplus                                 |                      |                 | (1,815)           |                 | (1,815)                    |  |  |
| Profit attributable to owners of parent              |                      |                 | 1,332             |                 | 1,332                      |  |  |
| Purchase of treasury shares                          |                      |                 |                   | (1,943)         | (1,943)                    |  |  |
| Disposal of treasury shares                          |                      | (0)             |                   | 61              | 60                         |  |  |
| Cancellation of treasury shares                      |                      | (1,467)         |                   | 1,467           | _                          |  |  |
| Change in scope of equity method                     |                      |                 | 11                |                 | 11                         |  |  |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                            |  |  |
| Total changes during period                          | _                    | (1,468)         | (471)             | (414)           | (2,354)                    |  |  |
| Balance at end of period                             | 5,012                | 15,546          | 47,588            | (3,628)         | 64,518                     |  |  |

|  | Ac  | cumulated other                          | comprehensive incom                           | me   |                              |                  |
|--|---|--|---|--|------------------------------|------------------|
|  | Valuation<br>difference on<br>available-for-<br>sale securities | Deferred gains<br>or losses on<br>hedges | Remeasurements<br>of defined benefit<br>plans | Total<br>accumulated<br>other<br>comprehensive<br>income | Non-controlling<br>interests | Total net assets |
| Balance at beginning of period                       | 1,600   | 0  | (31)  | 1,569  | 148                          | 68,591           |
| Changes during period                                |   |  |   |  |                              |                  |
| Dividends of surplus                                 |   |  |   |  |                              | (1,815)          |
| Profit attributable to owners of parent              |   |  |   |  |                              | 1,332            |
| Purchase of treasury shares                          |   |  |   |  |                              | (1,943)          |
| Disposal of treasury shares                          |   |  |   |  |                              | 60               |
| Cancellation of treasury shares                      |   |  |   |  |                              | _                |
| Change in scope of equity method                     |   |  |   |  |                              | 11               |
| Net changes in items other than shareholders' equity | (77)  | 50                                       | 159   | 133  | 60                           | 193              |
| Total changes during period                          | (77)  | 50                                       | 159   | 133  | 60                           | (2,161)          |
| Balance at end of period                             | 1,523   | 50                                       | 127   | 1,702  | 208                          | 66,429           |

| Cash flows from operating activities         Profit (loss) before income taxes         (6.475)         2.159           Depreciation         2.316         2.124           Amorization of goodwill         23         -           Impairment losses         -         70           Increase (decrease) in allowance for doubtfull accounts         0         1.173           Increase (decrease) in provision for warranties for completed construction contracts         235         (177)           Increase (decrease) in provision for loss on construction contracts         4         0           Increase (decrease) in provision for bonuses for directors (and other officers)         4         0           Increase (decrease) in provision for bonuses for directors (and other officers)         4         0           Increase (decrease) in retirement benefit fasset         22         (290)           Decrease (increase) in retirement benefit fasset         22         (290)           Increase (decrease) in provision for loss on litigation         69         8           Increase (decrease) in provision for loss on litigation         (267)         (315)           Increase (decrease) in provision for loss on litigation         (267)         (315)           Increase (decrease) in increase expenses of rental payantes         (267)         (315)           Loss (gain   |   |                                       | (Million yen) |
|--|---|---------------------------------------|---------------|
| Profit (loss) before income taxes   (6,475)   2,159     Depreciation   2,316   2,124     Amortization of goodwill   23   |   |                                       |               |
| Profit (loss) before income taxes   (6,475)   2,159     Depreciation   2,316   2,124     Amortization of goodwill   23   | Cash flows from operating activities                |                                       |               |
| Amortization of goodwill   |   | (6,475)                               | 2,159         |
| Impairment losses  | Depreciation  | 2,316                                 | 2,124         |
| Increase (decrease) in provision for warranties for completed construction   235 (177)   | Amortization of goodwill                            | 23                                    | _             |
| Increase (decrease) in provision for warranties for completed construction   235 (177)   |   | _                                     | 70            |
| Completed construction   Contracts   Con |   | 0                                     | 1,173         |
| Increase (decrease) in provision for loss on construction contracts   1  |   | 235                                   | (177)         |
| Increase (decrease) in provision for bonuses for directors (and other officers)   4   0   0  | Increase (decrease) in provision for loss on        | (585)                                 | 363           |
| Increase (decrease) in retirement benefit liability  | Increase (decrease) in provision for bonuses for    | 4                                     | 0             |
| Decrease (increase) in retirement benefit asset   22 (290)     Increase (decrease) in provision for retirement   0   8     benefits for directors (and other officers)   1     Increase (decrease) in provision for loss on litigation   (9)   8     Interest and dividend income   (267)   (315)     Interest and dividend income   (267)   (315)     Interest expenses and interest expenses of rental payments   406   420     Loss (gain) on cancellation of insurance policies   (19)   (2)     Foreign exchange losses (gains)   (32)   21     Loss (gain) on sale of non-current assets   (702)   (69)     Loss on retirement or abandonment of non-current assets   (702)   (69)     Loss (gain) on sale of investment securities   (2,220)   (438)     Loss (gain) on valuation of investment securities   (2,220)   (438)     Loss (gain) on valuation of investment securities   (55)   -   |   | (48)                                  | (12)          |
| Increase (decrease) in provision for retirement benefits for directors (and other officers)   0   8     Increase (decrease) in provision for loss on litigation   (9)   (315)     Interest and dividend income   (267)   (315)     Interest expenses and interest expenses of rental payments   406   420     Loss (gain) on cancellation of insurance policies   (19)   (2)     Foreign exchange losses (gains)   (82)   21     Loss (gain) on sale of non-current assets   (702)   (69)     Loss on retirement or abandonment of non-current   11   10     assets   11   10     Loss (gain) on sale of investment securities   (2,220)   (438)     Loss (gain) on valuation of investment securities   6   199     Loss (gain) on valuation of investment securities   (55)   -     associates   13,682   10,157     Decrease (increase) in trade receivables   13,682   10,157     Decrease (increase) in real estate for sale   (1,017)   (6,344)     Decrease (increase) in real estate for sale   (1,017)   (6,344)     Decrease (increase) in costs on construction   (167)   225     Decrease (increase) in costs on construction   (167)   225     Decrease (increase) in costs on uncompleted   (463)   (1,131)     Decrease (increase) in osts on uncompleted   (463)   (3,136)     Decrease (increase) in advances paid   (702)   (2,183)     Decrease (increase) in advances received on   (1,0054)   (4,205)     Increase (decrease) in advances received on   (1,0054)   (4,205)     Increase (decrease) in advances received on   (67)   (59)     development projects   (67)   (69)   (69)   (69)     Increase (decrease) in advances received on   (67)   (69)   (69)   (69)     Increase (decrease) in advances received on   (67)   (69)   |   |                                       |               |
| Increase (decrease) in provision for loss on litigation   (9)   (315)   Interest and dividend income   (267)   (315)   Interest expenses and interest expenses of rental payments   406   420   Interest expenses and interest expenses of rental payments   406   420   Interest expenses and interest expenses of rental payments   406   420   I.Oss (gain) on cancellation of insurance policies   (19)   (2)   Foreign exchange losses (gains)   (82)   21   I.Oss (gain) on sale of non-current assets   (702)   (69)   I.Oss on retirement or abandonment of non-current assets   (110  | Increase (decrease) in provision for retirement     | 0                                     | -             |
| Interest and dividend income   (267)   (315)     Interest expenses and interest expenses of rental payments   406   420     Loss (gain) on cancellation of insurance policies   (19)   (2)     Foreign exchange losses (gains)   (82)   21     Loss (gain) on sale of non-current assets   (702)   (69)     Loss on retirement or abandonment of non-current assets   11   10     Loss (gain) on sale of investment securities   (2,220)   (438)     Loss (gain) on sale of investment securities   6   199     Loss (gain) on valuation of investment securities   6   199     Loss (gain) on valuation of investment securities   6   199     Loss (gain) on sale of shares of subsidiaries and   (55)   - associates     Decrease (increase) in trade receivables   13,682   10,157     Decrease (increase) in real estate for sale   (1,017)   (6,344)     Decrease (increase) in power plant for sale   -   1,666     Decrease (increase) in costs on construction   (167)   225     Decrease (increase) in costs on construction   (167)   225     Decrease (increase) in costs on uncompleted   (463)   1,131     development projects   (10,054)   (4,205)     Increase (decrease) in advances paid   (702)   (2,183)     Decrease (increase) in consumption taxes refund   2,136   (3,136)     Increase (decrease) in advances received on   1,902   2,869     Increase (decrease) in advances received on   (561)   617     Increase (decrease) in deposits received   (991)   336     Increase (decrease) in deposits received   (991)   336     Increase (decrease) in deposits received   (991)   336     Increase (decrease) in deposits received   (463)   804     Subtotal   (540)   3,866     Interest and dividends received   (262)   902     Interest paid   (411)   (405)     Increase taxed   (465)   (470)     Increase taxed   (470)   (470)     Increase taxed   (470)   (470)    | Increase (decrease) in provision for loss on        | (9)                                   | 8             |
| Interest expenses and interest expenses of rental payments   406   420   (2)   |   | (267)                                 | (315)         |
| Loss (gain) on cancellation of insurance policies         (19)         (2)           Foreign exchange losses (gains)         (82)         21           Loss (gain) on sale of non-current assets         (702)         (69)           Loss (gain) on sale of investment securities         11         10           Loss (gain) on sale of investment securities         6         199           Loss (gain) on valuation of investment securities         6         199           Loss (gain) on sale of shares of subsidiaries and associates         (55)         -           Decrease (increase) in trade receivables         13,682         10,157           Decrease (increase) in power plant for sale         1,1017         (6,344)           Decrease (increase) in power plant for sale         -         1,666           Decrease (increase) in costs on construction         (167)         225           contracts in progress         (167)         225           Decrease (increase) in costs on uncompleted development projects         (463)         1,131           Decrease (increase) in advances paid         (702)         (2,183)           Decrease (increase) in consumption taxes refund receivable         2,136         (3,136)           Increase (decrease) in trade payables         (10,054)         (4,205)           Increase (decrea  |   |                                       |               |
| Foreign exchange losses (gains)  |   | (19)                                  | (2)           |
| Loss (gain) on sale of non-current assets         (702)         (69)           Loss on retirement or abandonment of non-current assets         11         10           Loss (gain) on sale of investment securities         (2,220)         (438)           Loss (gain) on valuation of investment securities         6         199           Loss (gain) on sale of shares of subsidiaries and associates         (55)         -           Decrease (increase) in trade receivables         13,682         10,157           Decrease (increase) in real estate for sale         (1,017)         (6,344)           Decrease (increase) in power plant for sale         -         1,666           Decrease (increase) in costs on construction         (167)         225           contracts in progress         0         (167)         225           Decrease (increase) in costs on uncompleted development projects         (463)         1,131           Decrease (increase) in davances paid         (702)         (2,183)           Decrease (increase) in advances paid         (10,054)         (4,205)           Increase (decrease) in trade payables         (10,054)         (4,205)           Increase (decrease) in advances received on construction contracts in progress         (561)         617           Increase (decrease) in advances received on development projects   |   | ` '                                   |               |
| Loss on retirement or abandonment of non-current assets         11         10           Loss (gain) on sale of investment securities         (2,220)         (438)           Loss (gain) on valuation of investment securities         6         199           Loss (gain) on sale of shares of subsidiaries and associates         (55)         -           Decrease (increase) in trade receivables         13,682         10,157           Decrease (increase) in real estate for sale         (1,017)         (6,344)           Decrease (increase) in power plant for sale         -         1,666           Decrease (increase) in costs on construction         (167)         225           Decrease (increase) in costs on uncompleted development projects         (463)         1,131           Decrease (increase) in advances paid         (702)         (2,183)           Decrease (increase) in consumption taxes refund receivable         2,136         (3,136)           Increase (decrease) in trade payables         (10,054)         (4,205)           Increase (decrease) in advances received on construction contracts in progress         1,902         2,869           Increase (decrease) in accounts payable         (561)         617           Increase (decrease) in deposits received on development projects         67         (59)           Increase (decrease) in deposits rece  |   |                                       |               |
| Loss (gain) on sale of investment securities         (2,220)         (438)           Loss (gain) on valuation of investment securities         6         199           Loss (gain) on sale of shares of subsidiaries and associates         (55)         -           Decrease (increase) in trade receivables         13,682         10,157           Decrease (increase) in real estate for sale         (1,017)         (6,344)           Decrease (increase) in power plant for sale         -         1,666           Decrease (increase) in costs on construction         (167)         225           Decrease (increase) in costs on uncompleted development projects         (463)         1,131           Decrease (increase) in davances paid         (702)         (2,183)           Decrease (increase) in consumption taxes refund receivable         2,136         (3,136)           Increase (decrease) in trade payables         (10,054)         (4,205)           Increase (decrease) in advances received on construction contracts in progress         (561)         617           Increase (decrease) in advances received on development projects         (561)         617           Increase (decrease) in deposits received on development projects         (991)         336           Increase (decrease) in deposits received         (991)         336           Increase (decrease) in  | Loss on retirement or abandonment of non-current    |                                       | ` ´           |
| Loss (gain) on valuation of investment securities6199Loss (gain) on sale of shares of subsidiaries and associates(55)-Decrease (increase) in trade receivables13,68210,157Decrease (increase) in real estate for sale(1,017)(6,344)Decrease (increase) in power plant for sale-1,666Decrease (increase) in costs on construction<br>contracts in progress(167)225Decrease (increase) in costs on uncompleted<br>development projects(463)1,131Decrease (increase) in advances paid(702)(2,183)Decrease (increase) in consumption taxes refund<br>receivable2,136(3,136)Increase (decrease) in trade payables(10,054)(4,205)Increase (decrease) in advances received on<br>construction contracts in progress1,9022,869Increase (decrease) in accounts payable(561)617Increase (decrease) in accounts payable(561)336Increase (decrease) in advances received on<br>development projects67(59)Increase (decrease) in deposits received(991)336Increase (decrease) in accounts payable(561)386Interest and dividends received262902Inter  |   | (2,220)                               | (438)         |
| Decrease (increase) in trade receivables   13,682   10,157     Decrease (increase) in real estate for sale   (1,017)   (6,344)     Decrease (increase) in power plant for sale   - 1,666     Decrease (increase) in costs on construction   (167)   225     Decrease (increase) in costs on uncompleted development projects   (463)   1,131     Decrease (increase) in advances paid   (702)   (2,183)     Decrease (increase) in consumption taxes refund receivable   (10,054)   (4,205)     Increase (decrease) in advances received on construction contracts in progress   (19,054)   (4,205)     Increase (decrease) in accounts payable   (561)   617     Increase (decrease) in accounts payable   (561)   617     Increase (decrease) in advances received on development projects   (799)     Increase (decrease) in accounts payable   (561)   336     Increase (decrease) in accounts payable   (991)   336     Increase (decrease) in accounts payable   (463)   804     Subtotal   (540)   3,866     Interest and dividends received   (262)   902     Interest paid   (411)   (405)     Income taxes paid   (573)   (570)  |   |                                       |               |
| Decrease (increase) in trade receivables         13,682         10,157           Decrease (increase) in real estate for sale         (1,017)         (6,344)           Decrease (increase) in power plant for sale         –         1,666           Decrease (increase) in costs on construction contracts in progress         (167)         225           Decrease (increase) in costs on uncompleted development projects         (463)         1,131           Decrease (increase) in advances paid         (702)         (2,183)           Decrease (increase) in consumption taxes refund receivable         2,136         (3,136)           Increase (decrease) in trade payables         (10,054)         (4,205)           Increase (decrease) in advances received on construction contracts in progress         1,902         2,869           Increase (decrease) in accounts payable         (561)         617           Increase (decrease) in advances received on development projects         67         (59)           Increase (decrease) in deposits received         (991)         336           Increase (decrease) in deposits received         <   |   | (55)                                  | -             |
| Decrease (increase) in power plant for sale   -   1,666     Decrease (increase) in costs on construction contracts in progress   (167)   225     Decrease (increase) in costs on uncompleted development projects   (463)   1,131     Decrease (increase) in advances paid   (702)   (2,183)     Decrease (increase) in consumption taxes refund receivable   (10,054)   (2,136)     Increase (decrease) in trade payables   (10,054)   (4,205)     Increase (decrease) in advances received on construction contracts in progress   1,902   2,869     Increase (decrease) in accounts payable   (561)   617     Increase (decrease) in advances received on development projects   (991)   336     Increase (decrease) in deposits received   (991)   336     Increase (decrease) in accounts payable   (540)   3,866     Interest and dividends received   262   902     Interest paid   (411)   (405)     Income taxes paid   (573)   (570)   | Decrease (increase) in trade receivables            | 13,682                                | 10,157        |
| Decrease (increase) in costs on construction contracts in progress         (167)         225           Decrease (increase) in costs on uncompleted development projects         (463)         1,131           Decrease (increase) in advances paid         (702)         (2,183)           Decrease (increase) in consumption taxes refund receivable         2,136         (3,136)           Increase (decrease) in trade payables         (10,054)         (4,205)           Increase (decrease) in advances received on construction contracts in progress         1,902         2,869           Increase (decrease) in accounts payable         (561)         617           Increase (decrease) in advances received on development projects         67         (59)           Increase (decrease) in deposits received         (991)         336           Increase (decrease) in accrued consumption taxes         3,531         (3,268)           Other, net         (463)         804           Subtotal         (540)         3,866           Interest and dividends received         262         902           Interest paid         (411)         (405)           Income taxes paid         (570)         (570)   | Decrease (increase) in real estate for sale         | (1,017)                               | (6,344)       |
| Contracts in progress  |   | _                                     | 1,666         |
| Decrease (increase) in advances paid   (702)   (2,183)   |   | (167)                                 | 225           |
| Decrease (increase) in consumption taxes refund receivable         2,136         (3,136)           Increase (decrease) in trade payables         (10,054)         (4,205)           Increase (decrease) in advances received on construction contracts in progress         1,902         2,869           Increase (decrease) in accounts payable         (561)         617           Increase (decrease) in advances received on development projects         67         (59)           Increase (decrease) in deposits received         (991)         336           Increase (decrease) in accrued consumption taxes         3,531         (3,268)           Other, net         (463)         804           Subtotal         (540)         3,866           Interest and dividends received         262         902           Interest paid         (411)         (405)           Income taxes paid         (573)         (570)  |   | (463)                                 | 1,131         |
| Treceivable   2,136   (3,136)     Increase (decrease) in trade payables   (10,054)   (4,205)     Increase (decrease) in advances received on construction contracts in progress   1,902   2,869     Increase (decrease) in accounts payable   (561)   617     Increase (decrease) in advances received on development projects   67   (59)     Increase (decrease) in deposits received   (991)   336     Increase (decrease) in accrued consumption taxes   3,531   (3,268)     Other, net   (463)   804     Subtotal   (540)   3,866     Interest and dividends received   262   902     Interest paid   (411)   (405)     Income taxes paid   (573)   (570)   |   | (702)                                 | (2,183)       |
| Increase (decrease) in advances received on construction contracts in progress         1,902         2,869           Increase (decrease) in accounts payable         (561)         617           Increase (decrease) in advances received on development projects         67         (59)           Increase (decrease) in deposits received         (991)         336           Increase (decrease) in accrued consumption taxes         3,531         (3,268)           Other, net         (463)         804           Subtotal         (540)         3,866           Interest and dividends received         262         902           Interest paid         (411)         (405)           Income taxes paid         (573)         (570)  |   | 2,136                                 | (3,136)       |
| construction contracts in progress       1,902       2,809         Increase (decrease) in accounts payable       (561)       617         Increase (decrease) in advances received on development projects       67       (59)         Increase (decrease) in deposits received       (991)       336         Increase (decrease) in accrued consumption taxes       3,531       (3,268)         Other, net       (463)       804         Subtotal       (540)       3,866         Interest and dividends received       262       902         Interest paid       (411)       (405)         Income taxes paid       (573)       (570)  | Increase (decrease) in trade payables               | (10,054)                              | (4,205)       |
| Increase (decrease) in accounts payable       (561)       617         Increase (decrease) in advances received on development projects       67       (59)         Increase (decrease) in deposits received       (991)       336         Increase (decrease) in accrued consumption taxes       3,531       (3,268)         Other, net       (463)       804         Subtotal       (540)       3,866         Interest and dividends received       262       902         Interest paid       (411)       (405)         Income taxes paid       (573)       (570)   |   | 1,902                                 | 2,869         |
| development projects       67       (39)         Increase (decrease) in deposits received       (991)       336         Increase (decrease) in accrued consumption taxes       3,531       (3,268)         Other, net       (463)       804         Subtotal       (540)       3,866         Interest and dividends received       262       902         Interest paid       (411)       (405)         Income taxes paid       (573)       (570)   |   | (561)                                 | 617           |
| Increase (decrease) in deposits received       (991)       336         Increase (decrease) in accrued consumption taxes       3,531       (3,268)         Other, net       (463)       804         Subtotal       (540)       3,866         Interest and dividends received       262       902         Interest paid       (411)       (405)         Income taxes paid       (573)       (570)  | Increase (decrease) in advances received on         | · · · · · · · · · · · · · · · · · · · | (59)          |
| Increase (decrease) in accrued consumption taxes       3,531       (3,268)         Other, net       (463)       804         Subtotal       (540)       3,866         Interest and dividends received       262       902         Interest paid       (411)       (405)         Income taxes paid       (573)       (570)   |   | (991)                                 | 336           |
| Other, net       (463)       804         Subtotal       (540)       3,866         Interest and dividends received       262       902         Interest paid       (411)       (405)         Income taxes paid       (573)       (570)  |   | · /                                   |               |
| Interest and dividends received         262         902           Interest paid         (411)         (405)           Income taxes paid         (573)         (570)  |   | (463)                                 | 804           |
| Interest paid         (411)         (405)           Income taxes paid         (573)         (570)  | Subtotal  | ` /                                   | 3,866         |
| Income taxes paid (573) (570)  | Interest and dividends received                     |                                       |               |
|  |   |                                       |               |
| Net cash provided by (used in) operating activities (1,263) 3,793  |   | ` '                                   |               |
|  | Net cash provided by (used in) operating activities | (1,263)                               | 3,793         |

|   | For the fiscal year ended May 31, 2024 | For the fiscal year ended May 31, 2025 |
|---|--|--|
| Cash flows from investing activities  |  |  |
| Purchase of property, plant and equipment   | (2,757)                                | (4,087)                                |
| Proceeds from sale of property, plant and   | 1,014                                  | 109                                    |
| equipment   | 1,014                                  | 109                                    |
| Purchase of intangible assets   | (1,003)                                | (136)                                  |
| Purchase of investment securities   | (669)                                  | (31)                                   |
| Proceeds from sale and redemption of investment securities                                      | 3,137                                  | 277                                    |
| Purchase of shares of subsidiaries and associates   | (0)                                    | _                                      |
| Loan advances   | (40)                                   | (45)                                   |
| Proceeds from collection of loans receivable  | 11                                     | 11                                     |
| Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation      | 1,404                                  | _                                      |
| Proceeds from cancellation of insurance funds   | 373                                    | _                                      |
| Other, net  | 0                                      | 27                                     |
| Net cash provided by (used in) investing activities   | 1,471                                  | (3,876)                                |
| Cash flows from financing activities  |  |  |
| Net increase (decrease) in short-term borrowings  | (6)                                    | 7,869                                  |
| Proceeds from long-term borrowings  | 4,670                                  | 5,835                                  |
| Repayments of long-term borrowings  | (1,372)                                | (13,512)                               |
| Redemption of bonds   | (3,000)                                | _                                      |
| Repayments of lease liabilities   | (216)                                  | (217)                                  |
| Purchase of treasury shares   | _                                      | (1,943)                                |
| Proceeds from sale of treasury shares   | 37                                     | 15                                     |
| Dividends paid  | (2,187)                                | (1,813)                                |
| Dividends paid to non-controlling interests   | (16)                                   | (20)                                   |
| Net cash provided by (used in) financing activities   | (2,092)                                | (3,788)                                |
| Effect of exchange rate change on cash and cash equivalents                                     | 82                                     | (21)                                   |
| Net increase (decrease) in cash and cash equivalents  | (1,802)                                | (3,892)                                |
| Cash and cash equivalents at beginning of period  | 23,749                                 | 21,947                                 |
| Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation | _                                      | 82                                     |
| Cash and cash equivalents at end of period  | 21,947                                 | 18,136                                 |

## 2. Supplementary Information

## (1) [Non-consolidated] Status of orders, net sales and projects in process

#### 1) Orders

(Million yen)

| Category                |                         | For the fiscal year ended May 31, 2024 |                   | For the fiscal year ended May 31, 2025 |                   | Change      |            |
|-------------------------|-------------------------|--|-------------------|--|-------------------|-------------|------------|
|                         |                         | Amount                                 | Composition ratio | Amount                                 | Composition ratio | Amount      | Percentage |
|                         | Public sector in Japan  | 30,489                                 | 28.4%             | 18,848                                 | 13.8%             | (11,640)    | (38.2)%    |
| Civil                   | Private sector in Japan | 8,859                                  | 8.3%              | 12,976                                 | 9.5%              | 4,116       | 46.5%      |
| Engineering<br>Business | Overseas                | -                                      | -                 | 1,073                                  | 0.8%              | 1,073       | -          |
|                         | Subtotal                | 39,349                                 | 36.7%             | 32,898                                 | 24.1%             | (6,451)     | (16.4)%    |
|                         | Public sector in Japan  | 3,870                                  | 3.6%              | 339                                    | 0.2%              | (3,530)     | (91.2)%    |
| Building                | Private sector in Japan | 41,716                                 | 38.9%             | 82,242                                 | 60.1%             | 40,525      | 97.1%      |
| Business                | Overseas                | 16,786                                 | 15.7%             | 12,461                                 | 9.1%              | (4,324)     | (25.8)%    |
|                         | Subtotal                | 62,372                                 | 58.2%             | 95,043                                 | 69.5%             | 32,670      | 52.4%      |
|                         | Public sector in Japan  | 34,359                                 | 32.0%             | 19,188                                 | 14.0%             | (15,171)    | (44.2)%    |
| m . 1                   | Private sector in Japan | 50,576                                 | 47.2%             | 95,218                                 | 69.6%             | 44,642      | 88.3%      |
| Total                   | Overseas                | 16,786                                 | 15.7%             | 13,534                                 | 9.9%              | (3,251)     | (19.4)%    |
| Subtotal                |                         | 101,722                                | 94.8%             | 127,941                                | 93.6%             | 26,219      | 25.8%      |
| 0                       | ther Business           | 5,530                                  | 5.2%              | 8,791                                  | 6.4%              | .4% 3,261 5 |            |
|                         | Grand total             | 107,252                                | 100.0%            | 136,733                                | 100.0%            | 29,480      | 27.5%      |

#### 2) Net sales

| Category                |                         | For the fiscal year<br>ended May 31, 2024 |                   | For the fiscal year ended May 31, 2025 |                   | Change   |            |
|-------------------------|-------------------------|---|-------------------|--|-------------------|----------|------------|
|                         |                         | Amount                                    | Composition ratio | Amount                                 | Composition ratio | Amount   | Percentage |
|                         | Public sector in Japan  | 11,596                                    | 10.1%             | 15,127                                 | 15.4%             | 3,531    | 30.5%      |
| Civil                   | Private sector in Japan | 16,442                                    | 14.4%             | 9,656                                  | 9.8%              | (6,785)  | (41.3)%    |
| Engineering<br>Business | Overseas                | -   |                   | 9                                      | 0.0%              | 9        | =          |
|                         | Subtotal                | 28,038                                    | 24.5%             | 24,794                                 | 25.3%             | (3,244)  | (11.6)%    |
|                         | Public sector in Japan  | 1,296                                     | 1.1%              | 2,309                                  | 2.4%              | 1,013    | 78.2%      |
| Building                | Private sector in Japan | 71,803                                    | 62.8%             | 51,909                                 | 52.9%             | (19,893) | (27.7)%    |
| Business                | Overseas                | 7,728                                     | 6.8%              | 10,329                                 | 10.5%             | 2,601    | 33.7%      |
|                         | Subtotal                | 80,827                                    | 70.7%             | 64,549                                 | 65.8%             | (16,278) | (20.1)%    |
|                         | Public sector in Japan  | 12,892                                    | 11.3%             | 17,437                                 | 17.8%             | 4,544    | 35.3%      |
| Total                   | Private sector in Japan | 88,245                                    | 77.1%             | 61,566                                 | 62.7%             | (26,678) | (30.2)%    |
| Total                   | Overseas                | 7,728                                     | 6.8%              | 10,339                                 | 10.5%             | 2,611    | 33.8%      |
| Subtotal                |                         | 108,866                                   | 95.2%             | 89,343                                 | 91.1%             | (19,522) | (17.9)%    |
| 0                       | Other Business          |   | 4.8%              | 8,780                                  | 8.9%              | 3,248    | 58.7%      |
|                         | Grand total             | 114,398                                   | 100.0%            | 98,123                                 | 100.0%            | (16,274) | (14.2)%    |

## 3) Projects in process

(Million yen)

| Category                |                         | For the fiscal year ended May 31, 2024 |                   | For the fiscal year ended May 31, 2025 |                   | Change  |            |
|-------------------------|-------------------------|--|-------------------|--|-------------------|---------|------------|
|                         |                         | Amount                                 | Composition ratio | Amount                                 | Composition ratio | Amount  | Percentage |
|                         | Public sector in Japan  | 42,703                                 | 28.2%             | 46,424                                 | 24.5%             | 3,721   | 8.7%       |
| Civil                   | Private sector in Japan | 23,715                                 | 15.7%             | 27,035                                 | 14.2%             | 3,319   | 14.0%      |
| Engineering<br>Business | Overseas                | -                                      | =                 | 1,063                                  | 0.6%              | 1,063   | -          |
|                         | Subtotal                | 66,419                                 | 43.9%             | 74,523                                 | 39.3%             | 8,104   | 12.2%      |
|                         | Public sector in Japan  | 4,206                                  | 2.8%              | 2,235                                  | 1.2%              | (1,970) | (46.8)%    |
| Building                | Private sector in Japan | 47,209                                 | 31.2%             | 77,541                                 | 40.8%             | 30,332  | 64.3%      |
| Business                | Overseas                | 33,381                                 | 22.1%             | 35,513                                 | 18.7%             | 2,132   | 6.4%       |
|                         | Subtotal                | 84,796                                 | 56.1%             | 115,290                                | 60.7%             | 30,493  | 36.0%      |
|                         | Public sector in Japan  | 46,909                                 | 31.0%             | 48,660                                 | 25.6%             | 1,750   | 3.7%       |
| T 1                     | Private sector in Japan | 70,924                                 | 46.9%             | 104,576                                | 55.1%             | 33,651  | 47.4%      |
| Total                   | Overseas                | 33,381                                 | 22.1%             | 36,576                                 | 19.3%             | 3,195   | 9.6%       |
| Subtotal                |                         | 151,215                                | 100.0%            | 189,813                                | 100.0%            | 38,597  | 25.5%      |
| C                       | Other Business          | 29                                     | 0.0%              | 40                                     | 0.0%              | 11 38.7 |            |
|                         | Grand total             | 151,244                                | 100.0%            | 189,854                                | 100.0%            | 38,609  | 25.5%      |

## (2) [Non-consolidated] Order forecasts for Construction Business

|                            | For the fiscal year | ar ended May 31, 2025   | For the fiscal year ending May 31, 2026 |                         |  |
|----------------------------|---------------------|-------------------------|---|-------------------------|--|
|                            | Result              | Year-on-year change (%) | Full-year forecast                      | Year-on-year change (%) |  |
| Civil Engineering Business | 32,898              | (16.4)%                 | 36,500                                  | 10.9%                   |  |
| Building Business          | 95,043              | 52.4%                   | 53,000                                  | (44.2)%                 |  |
| Total                      | 127,941             | 25.8%                   | 89,500                                  | (30.0)%                 |  |